

Selected Websites to Support Mastery of ISLLC Standards

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Educational leadership preparation programs have been increasingly called upon to provide opportunities for students to apply theory and knowledge to practice. Internships, mentorships and course requirements create structured opportunities for applications. Leadership textbooks often provide extensive print references and a few websites as resources for application to practice. Following is a list of websites that have been selected to provide resources for graduate students and practitioners who are developing mastery of the Interstate School Leaders Licensure Consortium: Standards for School Leaders (ISLLC). This list is not extensive and it is briefly annotated to facilitate in making easy selections and connections to the resources.

Readers who wish to have an electronic version of the websites may request a copy from follo@oakland.edu.

General Information about ISLLC Standards and administrative issues:

www.ccsso.org/isllc.html

Council of Chief State School Officers Sitemap

www.ets.org/sls/slsaboutslla.html

School Leaders Licensure Assessment

www.ncate.org/standard/m_stds.htm

National Council for Accreditation of Teacher Education – Program standards

www.aasa.org

American Association of School Administrators – Homepage

www.naesp.org

National Association of Elementary School Principals – Homepage

www.nassp.org

National Association of Secondary School Principals – Homepage

www.ncpea.net

National Council of Professors of Educational Administration – Homepage

Because websites are frequently added, modified or abandoned you may wish to contribute additions/deletions or comments. Please send suggestions to Eric Follo at follo@oakland.edu.

Standard 1

A school administrator is an educational leader who promotes the success of all students by facilitating the development, articulation, implementation, and stewardship of a vision of learning that is shared and supported by the school community.

KNOWLEDGE LEVEL

- Developing learning goals:
 - ie.kennesaw.edu/assess/guides_evaluations/Leading_Questions_for_Developing_Learning_Goals.pdf
Questions for faculty in developing learning goals
 - www.tedi.uq.edu.au/teaching/assessment/learningGoals.html
Developing course learning goals
- Developing a strategic plan:
 - www.managementhelp.org/fp_progs/sp_mod/str_plan.htm
Instructions, materials, key points, resources for developing a strategic plan
 - www.gse.harvard.edu/hfrp/pubs/onlinepubs/rrb/strategic.html
Steps in developing a strategic plan
 - www.planware.org/strategy.htm
Developing a business strategy
 - ctb.ku.edu/tools/en/chapter_1007.htm
Developing a strategic plan
 - district.sbschools.net/doi/Strategic%20Plan/Update%20August%202002.pdf
Example of a school district's plan
- Systems theory:
 - www.mcrel.org/toolkit/systems/index.asp
School change toolkit
 - education.indiana.edu/~frick/siggs.html
Educational systems theory

www.ed.psu.edu/insys/ESD/systems/changeagents/XL_Agents.html
Educational change agents
www.ed.psu.edu/insys/ESD/Systems/menu.html
Systems theory and systems thinking

- Data analysis:
www.ncrel.org/toolbelt/da.htm
Data analysis tool kit
- Effective communication:
stc-india.org/articles/articles/strategies.htm
Strategies of effective communication
- Effective negotiation skills:
www.negotiatingedge.com/Links.shtml
www.crnhq.org/windskill10.html
Suggested negotiation skills
www.business.com/directory/advertising_and_marketing/sales/selling_techniques/negotiation/
click on 'creative negotiation'
Creative Negotiation
- School and community partnerships:
edplan.cps.k12.il.us/strategies_5.html
Chicago Public Schools Educational Plan

Standard 2

A school administrator is an educational leader who promotes the success of all students by advocating, nurturing and sustaining a school culture and instructional program conducive to student learning and staff professional growth.

KNOWLEDGE LEVEL

- Student growth and development:
www.utdallas.edu/dept/ugraddean/theory.html
Student development theory (Perry)
www.ucalgary.ca/sas/development.html
Student development theory (Chickering & Perry)
www1.appstate.edu/dept/freshmanseminar/Faculty/Fac_Manual/Transitions/student_development.htm
Introduction to developmental stages (Perry & Belenky)
www.cat.ilstu.edu/conf/astin.shtml
Astin's theory of involvement
- Applied learning theories:
tiger.towson.edu/~cnelso2/theory.htm
Matrix depicting overview of learning theories
www.stemnet.nf.ca/~elmurphy/emurphy/cle2b.html
Constructivist learning theory
www.brookes.ac.uk/services/ocsd/2_learntch/2_learnt.html
- Applied motivational theories:
www.ericfacility.net/databases/ERIC_Digests/ed421281.html
Motivation and middle school students
www.ericfacility.net/databases/ERIC_Digests/ed409895.html
Motivation in instructional design
www.serve.org/assessment/student/motivation2.doc
Theories of motivation
www.wpi.edu/Academics/CEDTA/ISG501/motivation.html
Enhancing student motivation
chiron.valdosta.edu/whuitt/col/motivation/motivate.html
Overview of motivation to learn
- Curriculum design, implementation, evaluation and refinement:
www.mrel.org/standards-benchmarks/
A compilation of content standards for K – 12 curriculum
www.joe.org/joe/1994october/iw4.html
Journal of Extension – Evaluating curriculum
www.sasinschool.com/success_stories/articles/pages/eval_curriculum_resources.shtml
Evaluating curriculum resources
edweb.sdsu.edu/clrit/learningtree/PBL/webassess/curriculum.html
Assessment of problem based curriculum
- Principles of effective instruction:
ts.mivu.org/default.asp?show=article&id=839
Evaluating online courses using principles of effective teaching
www.pattan.k12.pa.us/Instruction/10_principles_of_effective_instr.htm
Ten principles of effective teaching
www.pattan.k12.pa.us/Instruction/default.htm
Four critical factors of effective instruction
www.tltgroup.org/programs/seven.html
Implementing the seven principles of effective instruction
- Measures, evaluation and assessment strategies:
www.calpress.com/outcome.html
Student outcomes assessment
www.aare.edu.au/02pap/iza02378.htm
Using assessment strategies to inform student learning

Links to learning and teaching information
www.brookes.ac.uk/services/ocsd/6_archive/isl2002/keynotes/gibbs/gibbs.html
Improving Student Learning Symposium
www.duq.edu/~tomei/ed711psy/11ngtheo.htm
Learning Theories – A Primer Exercise

www.nv.cc.va.us/assessment/assesstechniques.htm
Assessment strategies
www.discover.tased.edu.au/sose/assstrat.htm
Assessment strategies

- Diversity and its meaning for educational programs:
www.wpi.edu/Academics/CEDTA/ISG501/variability.html#student-variability
Student variability
www.crede.ucsc.edu/tools/teaching/standards/spac.shtml
A rubric for observing classroom of Crede's standards of effective pedagogy
www.goodschools.gwu.edu/pubs/book/june02.html#2
Using culturally relevant materials
- Adult learning and professional development models:
brj.asu.edu/content/vol26_no1/pdf/ar11.pdf
Professional development in an adult bilingual community
honolulu.hawaii.edu/intranet/committees/FacDevCom/guidebk/teachtip/adults-2.htm
Principles of adult learning
adulted.about.com/cs/learningtheory/
Resources on adult learning
adulted.about.com/cs/optimallearning/
Resources on adult learning
- The changes process for systems, organizations and individuals:
www.sedl.org/pubs/catalog/items/pol17exec.html
Making programs accountable
www.louisville.edu/journal/workplace/issue5p2/singerpezone.html
Making programs accountable
cms.curriculum.edu.au/mindmatters/resources/pdf/evaluation/eval_lit_revedited.pdf
Current Theories and Practice on School Change
www.ed.gov/pubs/EdReformStudies/TechReforms/index.html
Using technology to support education reform
- The role of technology in promotion of student learning and professional growth:
www.sedl.org/pubs/tec26/flash.html
Connecting student learning and technology
www.mff.org/pubs/ME161.pdf
Review of research on the impact of technology on student learning
caret.iste.org/caretadmin/news_documents/StudentLearning.pdf
Effect of technology on student learning
- School cultures
www.nsd.org/library/publications/jsd/peterson202.cfm

Impact of school cultures
www.nsd.org/library/publications/jsd/peterson233.cfm
Professional development and school cultures

Standard 3

A school administrator is an educational leader who promotes the success of all students by ensuring management of the organization, operations and resources for a safe, efficient and effective learning environment.

KNOWLEDGE LEVEL

- Theories and models of organizations and the principles of organizational development:
on-leadership.com/EssOrgConsult.htm
Organization development
www.improve.org/tqm.html
Total Quality Management and organization development
- Operational procedures at the school and district level:
3d2know.cosn.org/
Data driven decision-making
- Principles and issues relating to school safety and security:
www.securitymanagement.com/library/000760.html
Security issues
www.ncjrs.org/pdffiles1/ojjdp/179283.pdf
Increasing school security
www.keepschoolssafe.org/
School violence prevention
www.spotsylvania.k12.va.us/safe_security/
Extensive list of school safety topics and suggestions
- Human resource management and development:
www.shrm.org/hrresources/
Society for Human Resource Management
www.bls.gov/oco/ocos021.htm
Occupational outlook, numerous topics
- Principles and issues relating to fiscal operations of school management:
www.tbec.org/2001session/fiscalaccountability.htm
Fiscal accountability systems
- Principles and issues relating to school facilities and use of space:
www.coe.uga.edu/sdpl/research/SDPLStudiesInProgress/crriann02elem.html
Perceptions of elementary principals on importance of interior designs
www.netc.org/cdrom/serve/html/3.htm
Environments for technology
www.window.state.tx.us/tspr/christoval/ch04b.htm
Review of a school district's operational features

- Legal issues impacting school operations:
www.dese.state.mo.us/schoollaw/freqaskques/index.html
 School law topics
www.law.umkc.edu/faculty/projects/ftrials/conlaw/sepbutequal.htm
 Constitutional conflicts explores major legal issues challenging the schools
www.law.cornell.edu/topics/education.html
 Multiple resources on educational law
- Current technologies that support management functions:
www.cosn.org/
 Current developments of K-12 technology
www.rtec.org/
 Networks of regional technology in education
www.portical.org/
 Technology information for administrative leadership

Standard 4

A school administrator is an educational leader who promotes the success of all students by collaborating with families and community members, responding to diverse community interests and needs and mobilizing community resources.

KNOWLEDGE LEVEL

- Emerging issues and trends that potentially impact the school community:
www.nassp.org/
 Current topics for principals from the National Association of Secondary School Principals
www.aasa.org/issues_and_insights/
 Current issues and commentary from the American Association of School Administrators
www.nsba.org/site/index.asp
 News and issues from the National School Boards Association
www.naesp.org/ContentLoad.do?contentId=8
 News and links for the National Association of Elementary School Principals
- The conditions and dynamics of the diverse school community:
www.embracediverseschools.com/sample.htm
 Eileen Kugler – Keynotes and training in diversity
www.ericfacility.net/ericdigests/ed390018.html
 Models, strategies and training in diversity – Eric Digest
www.nameorg.org/
 National Association for Multicultural Education – News and links to services/resources
www.schoolsuccessinfo.org/index51ad.html?mode=web
- Parents Partners for Public Education – Links to related sites
muse.widener.edu/~egr0001/EDControversy/Weinstein.html
 Article – “Should Public Schools Address Diversity?” – Bibliography
www.spokaneschools.org/Equity/Awards/
 Spokane Public Schools – Diversity and equity awards
- Community resources:
www.rotary.org/
 Rotary International – Links to community services
www.pta.org/
 National Parent Teacher Association – School and community resources
- Community relations and marketing strategies and processes:
www.michelepayknoper.com/community_relations.html
 Community connections – marketing strategy
www.nonprofits.org/npofaq/07/01.html
 Introduction to marketing
www.paperbasket.com
 Marketing for education
www.umsl.edu/~mpea/Instructionalmaterials/PBL-BA/Standard4PBL-BA/ScenarioComSchRelations.html
 Problem based learning activity on community relations
- Successful models of school, family, business, community, government and higher education partnerships:
www.fcps.k12.va.us/Superintendent/BusIndustRelations/
 Relations with businesses – Fairfax County Public Schools
www.cps.k12.il.us/Community/Resources_and_Partnerships/resources_and_partnerships.html
 External resources and partnerships – Chicago Public Schools
www.nycenet.edu/FundForPublicSchools/CorporatePartnerships/default.htm
 Corporate partnerships – New York Public Schools
www.heritage.org/Research/Education/Schools/BG1257.cfm
 How Public-Private Partnerships Can Facilitate Public School Construction – The Heritage Foundation
www.laep.org/
 Urban Education Partnership
www.bu.edu/wcp/Papers/Educ/EducAbba.htm
 Corporate sponsored education

Standard 5

A school administrator is an educational leader who promotes the success of all students by acting with integrity, fairness and in an ethical manner.

KNOWLEDGE LEVEL

- The purpose of education and the role of leadership in modern society:
 - www.ed.uiuc.edu/EPS/PES-yearbook/
 - Essays on philosophy
cuip.net/pes/
 - Philosophy of Education Society – Home page
www.molloy.edu/academic/philosophy/sophia/TOPICS/education.htm
 - Philosophy of Education – Classical sources
www.bu.edu/wcp/MainEduc.htm
 - Papers on the philosophy of education
www.vusst.hr/ENCYCLOPAEDIA/main.htm
 - Encyclopedia of the Philosophy of Education
dmoz.org/Society/Philosophy/Philosophy_of_Education/
 - Philosophy of Education Society – Directory, syllabi, and articles
www.hbs.edu/socialenterprise/pelp/
 - Public Education Leadership Project – Harvard Graduate School of Education
- Various ethical frameworks and perspectives on ethics:
 - www.edethics.org/
 - American Society for Ethics in Education
www.uvsc.edu/ethics/curriculum/education/
 - Case studies – Center for the Study of Ethics
www.ethicsusa.com/
 - National Character Education Center
www.globalethics.org/edu/chared.html
 - Character Education Community Program
www.asbj.com/
 - American School Board Journal
- The values of the diverse school community:
 - www.embracediverseschools.com/sample.htm
 - Embrace Diverse Schools
 - www.ericfacility.net/ericdigests/ed390018.html
 - Working With Diverse Students and School Staff – ERIC Digest
www.nameorg.org/
 - National Association for Multicultural Education
- Professional codes of ethics:
 - www.principals.org/advocacy/stmnt_ethics.cfm
 - Statement of Ethics for School Administrators
www.nea.org/code.html
 - Code of Ethics for Education Profession - NEA
www.aasa.org/publications/tap/fall2000.pdf
 - American Association of School Administrators
www.naesp.org/ContentLoad.do?contentId=27
 - Statement of Ethics National Association of Elementary School Principals
- The philosophy and history of education:
 - www.ed.uiuc.edu/EPS/PES-yearbook/
 - Philosophy of Education Society Yearbooks
cuip.net/pes/
 - Philosophy of Education Society – Home page
www.molloy.edu/academic/philosophy/sophia/TOPICS/education.htm
 - Philosophy of Education - Classical sources and articles
www.bu.edu/wcp/MainEduc.htm
 - Philosophy of Education – Selected articles
www.vusst.hr/ENCYCLOPAEDIA/main.htm
 - Encyclopedia of Philosophy of Education
dmoz.org/Society/Philosophy/Philosophy_of_Education/
 - Philosophy of Education - Searches
www.hbs.edu/socialenterprise/pelp/
 - Public Education Leadership Project – Harvard Graduate School of Education
fcis.oise.utoronto.ca/~daniel_schugurensky/assignment1/
 - History of Education – 20th Century
www.nd.edu/~rbarger/www7/
 - History of American Education – Web Project
www.schoolsuccessinfo.org/index51ad.html?mode=web
 - Parents: Involvement Gets Results
muse.widener.edu/~egr0001/EDControversy/Weinstein.html
 - Should Public Schools Address Diversity? - Essay
www.spokaneschools.org/Equity/Awards/Excellence_and_equity_awards_Spokane_Public_Schools

Standard 6

A school administrator is an educational leader who promotes the success of all students by understanding, responding to and influencing the larger political, social, economic, legal and cultural context.

KNOWLEDGE LEVEL

- Principles of representative governance that under gird the systems of American schools:
www.ed.gov/nclb/landing.jhtml
No Child Left Behind legislation and resources
- The role of public education in developing and renewing a democratic society and an economically productive nation:
www.eeoc.gov
Equal opportunity resources and issues
- The law as related to education and schooling:
www.dese.state.mo.us/schoollaw/
Missouri school laws and legislation
www.nsba.org/site/page_cosa.asp?TRACKID=&CID=81&DID=213
Council of School Attorneys – National School Boards Association
www.nsba.org/site/page_nestedcats.asp?TRACKID=&CID=381&DID=8622
School issues – National School Boards Association
www.law.umkc.edu/faculty/projects/ftrials/conlaw/sepbutequal.htm
Exploring Constitutional Conflicts
www.abanet.org/publiced/youth/home.html
American Bar Association – Division for Public Education
www.schoollaw.com/html/links.php3
School law – essential links for resources
www.aasa.org/governmentrelations/esea/index.htm
www.findlaw.com
Assorted topics and resources on law
- The political, social, cultural and economic systems and processes that impact schools:
michiganlegislature.org
Michigan bills and laws search
www.supremecourtus.gov
Comprehensive source for Supreme Court cases, opinions, etc.
- Models and strategies of change and conflict resolution as applied to the larger political, social, cultural and economic contexts of schooling:
www.governorline.info/index.cfm?p=655
Managing conflict
- Global issues and forces affecting teaching and learning
- The dynamics of policy development and advocacy under our democratic political system:
www.snc.edu/socsci/chair336/homehtm
- The importance of diversity and equity in a democratic society:
www.wpi.edu/Academics/CEDTA/ISG501/variability.html#student-variability
Student variability
www.crede.ucsc.edu/tools/teaching/standards/spac.shtml
Rubric for observing student enactment of CREDE Standards
www.goodschools.gwu.edu/pubs/book/june02.html#2
Monthly newsletter of the National Clearinghouse for Comprehensive School Reform
www.discriminationattorney.com
Discrimination attorney